TOWN OF NORFOLK
FY17 BUDGET

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Town of NORFOLK
Revenue Budget

		FY15 Budget	FY16 Budget	FY17 Budget
Operating Revenue	Tax Levy Base (Prior Levy Limit)	$23,688,861	$24,919,060	$26,232,573.50
	2.5%	$598,492	$622,977	$655,814
	New Growth	$631,707	$690,537	$550,000
	Reserve for Abatements	($125,000)	($125,000)	($125,000)
	Total Levy Base	$24,794,060	$26,107,574	$27,313,388
	Local Estimated Receipts:			
	Motor Vehicle	$1,450,000	$1,600,000	$1,800,000
	Penalties/Interest on Taxes	$74,000	$76,000	$76,000
	P.I.L.O.T.	$63,700	$75,000	$75,000
	Water Dept - Indirect Costs	$100,000	$60,000	$65,000
	Septic - Indirect Costs		$5,000	$5,000
	Transfer Station Revenue	$388,836	$389,941	$389,941
	Fees	$25,000	$20,000	$20,000
	Other Dept'l Revenue	$100,000	$85,000	$110,000
	Licenses & Permits	$300,000	$310,000	$380,000
	Fines & Forfeits	$18,000	$25,000	$25,000
	Investment Income	$6,000	$5,000	$6,000
	Inspectional Services (DPW)			
	Meals Tax	$60,000	$60,000	$75,000
	Ambulance Receipts	$280,000	$430,000	$380,000
	Miscellaneous Recurring		$23,000	$27,000
	Miscellaneous Non - Recurring	$220,187	$220,000	$36,000
	Total Estimated Receipts	$3,085,723	$3,383,941	$3,469,941
	Cherry Sheet:			
	School Aid			
	Chapter 70	$3,312,405	$3,328,465	$3,369,780
	Charter School Reimbursement	$5,282	$12,118	$2,772
	Total Education - State Aid	$3,317,687	$3,340,583	$3,372,552
	General Government			
	Lottery	$853,331	$884,051	$922,065
	Additional Aid	$0	$0	$0
	Police Career Incentive	$0	$0	$0
	Exemptions:Vets/Blind/Surviving Spouse	$59,907	$62,770	$63,643
	State Owned Land	$154,555	$154,555	$153,289
	Total General Government - State Aid	$1,067,793	$1,101,376	$1,138,997
	Cherry Sheet Revenue Total	$4,385,480	$4,441,959	$4,511,549
	Cherry Sheet Assessments	($409,036)	($443,283)	($450,952)
	Net Cherry Sheet Total	**$3,976,444**	**$3,998,676**	**$4,060,597**
	Total Operating Revenue	$31,856,227	$33,490,191	$34,843,926
Other Sources	**Other Sources:**			
	Receipts Reserved Cemetery	$25,000	$25,000	$25,000
	Free Cash (to pay Capital Debt)	$0	$83,599	$0
	Overlay		$0	$0
	Stabilization	$0	$0	$0
	Free Cash	$118,562	$373,285	$450,505
	Total Other Sources	**$143,562**	**$481,884**	**$475,505**
	Total Non-Exclud Budget Sources	**$31,999,789**	**$33,972,075**	**$35,319,431**
		$466,232	$1,972,286	$1,347,356

TOWN OF NORFOLK - Recommended Budget

Budget Summary

General Revenue

Revenue	FY14	FY15	FY16	FY17	Difference	%
Real Estate Taxes (Non Excluded)	$23,578,861	$24,794,060	$26,107,574	$27,313,388	$1,313,514	5.03%
State Aid	$3,937,414	$3,976,444	$3,998,676	$4,060,597	$22,232	0.56%
Local Receipts	$2,973,767	$3,085,723	$3,383,941	$3,469,941	$298,218	8.81%
Non Recurring Revenues	$458,916	$143,562	$481,884	$475,505	$338,322	70.21%
Total Available (Non Excluded)	$30,948,958	$31,999,789	$33,972,075	$35,319,431	$1,972,286	5.81%

Fixed Costs	FY14	FY15	FY16	FY17	Difference	%
Debt Service (Non Excluded)	$573,000	$523,199	$545,402	$692,532	$147,130	26.98%
Health Insurance	$1,800,000	$1,926,032	$2,115,235	$2,225,342	$110,107	5.21%
Norfolk County Retirement	$1,363,285	$1,421,572	$1,645,469	$1,810,010	$164,541	10.00%
Unemployment Benefits	$100,000	$20,000	$30,000	$30,000	$0	0.00%
Medicare	$178,000	$182,000	$188,000	$210,000	$22,000	11.70%
Other Employee Benefits	$102,200	$108,460	$116,000	$119,000	$3,000	2.59%
Building Liability	$300,000	$300,000	$325,000	$350,000	$25,000	7.69%
Tri-County	$589,226	$624,630	$633,187	$530,374	($102,813)	-16.24%
Norfolk Agricultural School	$10,000	$10,000	$20,548	$21,571	$1,023	4.98%
Transfer Station Expenses	$369,162	$388,836	$389,941	$395,333	$5,392	1.38%
Road Program	$1	$1	$1	$1	$0	0.00%
Reserve Fund	$50,000	$50,000	$50,000	$25,000	($25,000)	-50.00%
Shared Services (Fuel, St. Lights, Landfill, Snow)	$382,168	$380,273	$406,073	$384,423	($21,650)	-5.33%
Total	$5,817,042	$5,935,003	$6,464,856	$6,793,586	$328,730	5.08%

Capital Budget	FY14	FY15	FY16	FY17	Difference	%
	$0	$0	$0	$0	$0	0%

Discretionary Costs	FY14	FY15	FY16	FY17	Difference	%
Norfolk Elementary	$10,006,184	$10,431,447	$10,876,598	$11,310,977	$434,379	3.99%
General Government	$2,369,620	$2,461,349	$2,601,057	$2,553,890	($47,167)	-1.81%
Public Safety	$3,979,967	$4,275,096	$4,575,813	$4,762,001	$186,188	4.07%
Public Works - Operations	$1,057,586	$1,121,713	$1,197,878	$1,268,950	$71,072	5.93%
King Philip Operating Budget	$7,093,834	$7,309,859	$7,709,800	$7,958,287	$248,487	3.22%
Culture and Recreation	$587,836	$634,575	$664,285	$671,741	$7,456	1.12%
Total	**$25,095,027**	**$26,234,039**	**$27,625,431**	**$28,525,846**	**$900,415**	**3.26%**

Total Non-Excluded Expense Budget **$35,319,432**

Surplus / (Shortage) **($0)**

Town of Norfolk
Proposed Employee Benefits

	FY14	FY14 Act	FY15	FY16	FY17	Change	%
Medical Insurance	$1,800,000	$1,687,362	$1,926,032	$2,115,235	$2,225,342	$110,107	5.21%
Life Insurance	$15,000	$9,777	$13,000	$13,000	$12,000	($1,000)	-7.69%
Longevity	$82,000	$81,984	$84,460	$90,000	$94,000	$4,000	4.44%
Medicare	$178,000	$185,938	$182,000	$188,000	$210,000	$22,000	11.70%
Unemployment Comp.	$100,000	$11,000	$20,000	$30,000	$30,000	$0	0.00%
State/County Retirement	$1,363,285	$1,315,890	$1,421,572	$1,645,469	$1,810,010	$164,541	10.00%
Contractual Benefits	$5,200	$4,192	$11,000	$13,000	$13,000	$0	0.00%
	$3,543,485	$3,296,143	$3,658,064	$4,094,704	$4,394,352	$299,648	7.32%

Excluded Debt
FY 2017

		FY11	FY12	FY13	FY14	FY15	FY16	FY17
Excluded Debt Revenue	**Debt Exclusions**							
	King Philip (Net SBA)	$922,491	$908,408	$859,734	$847,759	$815,930	$812,938	$717,535
	H.Olive Day School Construction	$83,597	$17,757	($76,443)	($325,302)	($325,302)	$0	$0
	Library Expansion	$232,890	$225,153	$219,490	$212,695	$206,957	$201,068	$195,028
	Freeman Kennedy	$22,000	$1,288,125	$1,273,125	$1,576,487	$1,556,763	$1,530,163	$1,507,738
	Fire Truck	$20,602	$0	$0	$0	$0	$0	$0
	Total Debt Exclusions	**$1,281,580**	**$2,439,442**	**$2,275,906**	**$2,311,639**	**$2,254,348**	**$2,544,169**	**$2,420,300**
	SBAB Reimbursements (H.O. Day)	$325,302	$325,302	$325,302	$325,302	$325,302	$0	$0
	Total Revenue for Excluded Debt	**$1,606,882**	**$2,764,744**	**$2,601,208**	**$2,636,941**	**$2,579,650**	**$2,544,169**	**$2,420,300**

Excluded Debt Budget	**Debt Exclusions**							
	King Philip (Net SBA)	$922,491	$908,408	$859,734	$847,759	$815,930	$812,938	$717,535
	H.Olive Day School Construction	$408,899	$343,059	$248,859	$0	$0		
	Library Expansion	$232,890	$225,153	$219,490	$212,695	$206,957	$201,068	$195,028
	Freeman Centennial	$22,000	$1,288,125	$1,273,125	$1,576,487	$1,556,763	$1,530,163	$1,507,738
	Fire Truck	$20,602	$0	$0				
	Total Debt Exclusions	**$1,606,882**	**$2,764,744**	**$2,601,208**	**$2,636,941**	**$2,579,650**	**$2,544,169**	**$2,420,300**

Date of Issue	Purpose	2015	2016	2017	2018	2019	2020	2021	2022
	General Fund Non-Exempt								
4/1/08	Landfill Close-out Refunding	17,025.82	16,232.80	15,447.74	14,278.60				
8/15/09	Leachate Pond Cover	15,601.00	15,351.00	15,076.00	14,776.00	14,463.50	14,126.00	13,763.50	13,376.00
	Total Landfill	32,626.82	31,583.80	30,523.74	29,054.60	14,463.50	14,126.00	13,763.50	13,376.00
1/15/03	Sewer	12,438.00	12,087.00	11,727.00	11,353.50	10,975.50	10,588.50	10,192.50	9,796.50
1/15/03	Highway Building Addition	13,375.00	12,985.00	12,585.00	12,170.00	11,750.00	11,320.00	10,880.00	10,440.00
8/15/09	L-90 Michigan Loader Bond %	21,389.42	20,914.82	19,900.26	19,345.74	18,276.24			
	Total Transfer Station	21,389.42	20,914.82	19,900.26	19,345.74	18,276.24	0.00	0.00	0.00
1/15/05	Fire Equipment	35,360.00							
11/16/05	Sewer CW-04-12 MWPAT								
11/9/07	Sewer CW-04-12 MWPAT Refund	13,061.76	13,061.20	13,060.98	13,061.01	13,061.19	13,061.44	13,061.66	13,061.76
3/18/09	Sewer CW-04-12-A MWPAT	1,298.84	1,298.99	1,298.72	1,299.02	1,298.88	1,299.29	1,299.24	1,298.73
4/1/08	Town Hall Construction Refunding	54,382.43	51,781.98	45,975.06	43,855.70				
4/1/08	Building Remodeling Refunding	7,307.95	6,935.32						
1/15/05	Underground Utilities	59,546.00	57,746.00	55,946.00	54,146.00	52,346.00	50,546.00	48,746.00	46,890.00
	Underground Utility ST due 1/18/08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Underground Utilities Self Supt	59,546.00	57,746.00	55,946.00	54,146.00	52,346.00	50,546.00	48,746.00	46,890.00
8/15/09	Public Safety Septic	7,842.50	7,717.50	7,580.00	7,430.00	7,273.75	7,105.00	6,923.75	6,730.00
8/15/09	Vehicle Replacement	64,240.58	62,815.18	59,769.74	58,104.26	54,893.76			
8/15/09	Fire Pumper Truck	57,070.00	55,770.00	54,340.00	52,780.00				
8/15/09	Land Acquisition	16,329.50	16,054.50	15,752.00	15,422.00	15,078.25	14,707.00	14,308.25	13,882.00
8/28/09	School Feasibility Study-BAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3/15/11	Design Public Safety	30,675.00							
3/15/11	Ambulance	41,731.25	35,831.25						
4/1/12	School Feasibility Study	20,387.50	20,050.00	19,712.50	14,375.00	14,150.00	13,925.00	13,625.00	13,325.00
4/23/12	Design Public Safety - BAN	30,139.33							
2/27/13	Vehicles ($245,031)	1,470.19	83,020.93	84,944.00	83,719.00				
2/27/14	Vehicles ($126,890)	761.34	32,418.96	33,626.00	33,308.00	33,625.00			
7/31/14	Roads/Vehicles/Sprinkler ($750,923)		4,130.08	140,952.60	146,049.00	146,384.00	145,344.00	26,467.00	
9/25/14	Land Acquisition		7,200.00	72,839.00	88,139.00	95,589.00	102,414.00	108,624.00	
	Total Non-Exempt Debt	521,433.41	533,402.51	680,532.60	683,611.83	489,165.07	384,436.23	267,890.90	128,799.99
	General Fund Exempt Debt	**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**
9/1/01	Land Acquisition Refunding								
9/1/01	School Construction Refunding								
9/1/01	School Remodeling Refunding								
1/15/03	Library Plans	23,636.00	22,934.00	22,214.00	21,467.00	19,711.00	16,980.00	16,320.00	15,660.00
1/15/03	Library Construction	183,321.00	178,134.00	172,814.00	167,294.50	160,708.50	154,032.50	148,268.50	142,504.50
4/1/08	Departmental Equipment Refunding								
3/15/11	School	1,243,125.00	1,226,250.00	1,208,437.50	1,188,750.00	1,166,250.00	1,143,750.00	1,121,250.00	1,095,000.00
4/1/12	School	313,637.50	303,912.50	299,300.00	294,687.50	290,075.00	285,462.50	279,312.50	273,162.50
6/8/10	School - BAN Interest Due								
	Total Exempt Debt	1,763,719.50	1,731,230.50	1,702,765.50	1,672,199.00	1,636,744.50	1,600,225.00	1,565,151.00	1,526,327.00
	Water Debt	**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**
9/1/01	Noon Hill Water Mains Refunding								
9/1/01	Pond Street Water Mains Refunding								
11/15/02	Water Treatment Facility DW-01-05	41,412.92	40,037.95	38,545.95	37,705.19	37,301.90	39,395.25	38,401.18	37,625.00
1/15/03	Storage Tank Construction	136,684.50	132,823.50	128,863.50	124,755.00	120,597.00	116,340.00	111,984.00	107,628.00
1/15/03	Water Treatment Facility	2,544.50	2,466.50	2,386.50	2,303.50	1,219.50	1,176.50	1,132.50	1,088.50
1/15/03	Town Center Water Mains	23,317.50	22,654.50	21,974.50	21,269.00	20,555.00	18,824.00	18,120.00	17,416.00
1/15/03	Town Center Water Mains	8,115.50	7,881.50	7,641.50	7,392.50	7,140.50	5,882.50	5,662.50	5,442.50
1/15/03	Union Street Water Mains	1,162.50	1,123.50	1,083.50	1,042.00				
1/15/03	Pond Street Water Mains	20,510.50	19,925.50	19,325.50	18,703.00	17,073.00	16,471.00	15,855.00	15,239.00
1/15/05	Water Treatment Facility	1,040.00							
1/15/05	Water Mains	55,762.50	64,162.50	62,162.50	60,162.50	58,162.50	56,162.50	54,162.50	52,100.00
8/15/09	Gold Street Well Site	23,002.50	22,677.50	22,320.00	22,915.00	22,477.50	23,970.00	23,390.00	22,770.00
8/15/09	Weeber Tank Cleaning/Painting	67,307.50	65,782.50	69,030.00	69,020.00				
8/15/09	Medway Branch Mains	16,206.50	15,981.50	15,734.00	15,464.00	16,166.50	17,794.00	17,359.00	16,894.00
8/15/09	Maple St. Water Mains	12,537.00	12,362.00	12,169.50	12,944.50	12,694.50	13,407.00	13,080.75	12,732.00
8/15/09	Water Mains	47,988.50	47,338.50	48,593.50	48,738.50	48,816.00	54,681.00	53,339.75	51,906.00
3/15/11	Spruce Road Well	30,850.00	30,400.00	29,925.00	29,400.00	28,800.00	28,200.00	27,600.00	21,900.00
41332	Vehicle ($41,535)	249.21	14072.8	14399	14191				
	Total Water Debt	488,691.63	499,690.25	494,154.45	486,005.69	391,003.90	392,303.75	380,087.18	362,741.00
	Total All Debt	2,773,844.54	2,764,323.26	2,877,452.55	2,841,816.52	2,516,913.47	2,376,964.98	2,213,129.08	2,017,867.99

TOWN OF NORFOLK - FISCAL 2017 GENERAL FUND BUDGET

		FY16 Adjusted Budget	FY17	Change	%
GENERAL GOVERNMENT					
Moderator					
	Salary				
	Expense	$49	$49		
	Total	**$49**	**$49**	**$0**	**0.0%**
Selectmen/Town Admin.					
	Salary	$235,222	$244,224		
	Expense	$30,000	$32,500		
	Total	**$265,222**	**$276,724**	**$11,502**	**4.3%**
Advisory					
	Salary	$7,500	$7,500		
	Expense	$7,650	$7,650		
	Sub Total	**$15,150**	**$15,150**	**$0**	**0.0%**
	Reserve Fund	$50,000	$25,000		
	Advisory Board Total	**$65,150**	**$40,150**	**($25,000)**	**-38.4%**
Municipal Finance					
	Salary	$596,000	$596,835		
	Expense	$149,310	$159,039		
	Audit	$44,000	$44,000		
	Total	**$789,310**	**$799,874**	**$10,564**	**1.3%**
Board of Assesors					
	Salary				
	Recertification	$27,000	$14,500		
	Expense	$1,500			
	Total	**$28,500**	**$14,500**	**($14,000)**	**-49.1%**
Town Counsel					
	Retainer Fees	$80,000	$80,000		
	Total	**$80,000**	**$80,000**	**$0**	**0.0%**
Human Resources					
	Salary	$92,920	$93,083		
	Expense	$2,500	$2,500		
	Total	**$95,420**	**$95,583**	**$163**	**0.2%**
Information Technology					
	Salary	$65,600	$72,892		
	Expenses	$70,000	$70,000		
	Total	**$135,600**	**$142,892**	**$7,292**	**5.4%**
Tax Title/Foreclosure					
	Expense	$25,000	$18,000		
	Total	**$25,000**	**$18,000**	**($7,000)**	**-28.0%**

TOWN OF NORFOLK - FISCAL 2017 GENERAL FUND BUDGET

		FY16 Adjusted Budget	FY17	Change	%
Facilities Management					
	Salary	$57,609	$58,806		
	Facilities Management Expense	$521,150	$459,500		
	Total	**$578,759**	**$518,306**	**($60,453)**	**-10.4%**
(INFORMATIONAL)	Expense	$3,700	$4,700	$1,000	**27.0%**
	Town Hall	$95,400	$88,900	($6,500)	**-6.8%**
	Senior Center	$41,850	$41,850	$0	**0.0%**
	Old Town Hall & Garage	$2,850	$2,850	$0	**0.0%**
	P/F Station	$73,700	$70,550	($3,150)	**-4.3%**
	Solar Power Generation	$110,000	$110,000	$0	**0.0%**
	Elementary Electricity	$50,000	$50,000	$0	**0.0%**
	Library	$68,650	$65,650	($3,000)	**-4.4%**
	Major Maintenance	$75,000	$25,000	($50,000)	**-66.7%**
	Sub-Total	**$521,150**	**$459,500**	**($61,650)**	**-11.8%**
Town Clerk					
Elections	Salary	$120,141	$103,484		
Voter Registration	Expense	$24,900	$34,360		
	Total	**$145,041**	**$137,844**	**($7,197)**	**-5.0%**
Conservation					
	Salary	$26,353			
	Expense	$678			
	Total	**$27,031**	**$0**	**($27,031)**	**-100.0%**
Planning Board					
	Salary				
	Expense	$47,100	$15,000		
	Total	**$47,100**	**$15,000**	**($32,100)**	**-68.2%**
Zoning Board of Appeals					
	Salary				
	Expense	$60			
	Total	**$60**	**$0**	**($60)**	**-100.0%**
Land Use Department					
	Salary	$162,943	$214,275		
	Expense	$16,500	$30,700		
	Total	**$179,443**	**$244,975**	**$65,532**	**36.5%**
Town Reports					
	Expense	$3,300	$3,300		
	Total	**$3,300**	**$3,300**	**$0**	**0.0%**
GENERAL GOVERNMENT		**$2,464,985**	**$2,387,197**	**($77,788)**	**-3.2%**
PUBLIC SAFETY					
Police					
	Salary	$2,200,864	$2,292,051		
	Expense	$142,850	$130,000		
	Total	**$2,343,714**	**$2,422,051**	**$78,337**	**3.3%**
Fire & Ambulance					
	Salary	$1,470,240	$1,545,479		
	Expense	$107,182	$100,332		
	Total	**$1,577,422**	**$1,645,811**	**$68,389**	**4.3%**
Ambulance Billing	Expense	$16,000	$19,000		
	Total	**$16,000**	**$19,000**	**$3,000**	**18.8%**
Building Dept					
	Salary	$261,077	$274,517		
	Expense	$11,100	$10,000		
	Total	**$272,177**	**$284,517**	**$12,340**	**4.5%**
Weights & Measure					
	Salary				
	Expense	$1,000	$1,000		
	Total	**$1,000**	**$1,000**	**$0**	**0.0%**
Emergency Management					
	Salary	$700	$700		
	Expense	$900	$900		

TOWN OF NORFOLK - FISCAL 2017 GENERAL FUND BUDGET

		FY16 Adjusted Budget	FY17	Change	%
	Total	**$1,600**	**$1,600**	**$0**	**0.0%**
Animal Inspector					
	Salary	$2,350	$2,420		
	Expense	$200	$200		
	Total	**$2,550**	**$2,620**	**$70**	**2.7%**
Animal Control					
	Salary	$51,168	$53,474		
	Expense	$6,000	$6,000		
	Total	**$57,168**	**$59,474**	**$2,306**	**4.0%**
Fire/Police Comm					
	Salary	$268,082	$278,828		
	Regional	$25,000	$36,000		
	Expense	$11,100	$11,100		
	Total	**$304,182**	**$325,928**	**$21,746**	**7.1%**
Total Public Safety		**$4,575,813**	**$4,762,001**	**$186,188**	**4.1%**
EDUCATION					
	Norfolk Elementary	**$10,876,598**	**$11,310,977**	**$434,379**	**4.0%**
	King Philip Regional (Operating)	**$7,709,800**	**$7,958,287**	**$248,487**	**3.2%**
	Capital Assessment		**$0**		
	Turf Assessment		**$0**		
	Norfolk Agricultural School	**$20,548**	**$21,571**	**$1,023**	**5.0%**
	Tri-County	**$633,187**	**$530,374**	**($102,813)**	**-16.2%**
	Total Education	**$19,240,133**	**$19,821,209**	**$581,076**	**3.0%**
PUBLIC WORKS					
DPW Administration					
	Salary	$144,976	$155,816		
	Expense	$86,526	$79,538		
	Total	**$231,502**	**$235,354**	**$3,852**	**1.7%**
Highway					
	Salary	$233,535	$241,663		
	Expense	$123,000	$144,000		
	Total	**$356,535**	**$385,663**	**$29,128**	**8.2%**
Vehicle Maintenance	Salary	$144,849	$148,689		
	Expense	$147,315	$159,948		
	Total	**$292,164**	**$308,637**	**$16,473**	**5.6%**
Grounds Municipal					
	Salary	$252,749	$254,239		
	Expense	$36,241	$45,720		
	Total	**$288,990**	**$299,959**	**$10,969**	**3.8%**
Grounds - Cemetery					
	Salary	$17,869	$18,519		
	Expense	$6,800	$16,800		
	Total	**$24,669**	**$35,319**	**$10,650**	**43.2%**
Custodian of Veteran Graves					
	Salary				
	Expense	$4,018	$4,018		
	Total	**$4,018**	**$4,018**	**$0**	**0.0%**
Tree Warden					
	Salary				
	Expense				
	Total	**$0**	**$0**	**$0**	**0.0%**
Shade Tree					
	Expense				
	Total	**$0**	**$0**	**$0**	**0.0%**
	Total Public Works	**$1,197,878**	**$1,268,950**	**$71,072**	**5.9%**
SHARED/FIXED COSTS (Administered by DPW)					
Road Program	**Total**	**$1**	**$1**	**$0**	**0.0%**

TOWN OF NORFOLK - FISCAL 2017 GENERAL FUND BUDGET

		FY16 Adjusted Budget	FY17	Change	%
Non - Appropriated Funds					
Road Program (Chapter 90)		**$391,048**	**$392,833**		
Landfill					
	Expense	$91,676	$91,676		
	Total	**$91,676**	**$91,676**	**$0**	**0.0%**
Snow & Ice					
	Expense	$200,000	$200,000		
	Total	**$200,000**	**$200,000**	**$0**	**0.0%**
Street Lighting					
	Expense	$11,378	$5,700		
	Total	**$11,378**	**$5,700**	**($5,678)**	**-49.9%**
Town Vehicle Fuel					
	Expense	$103,018	$87,046		
	Total	**$103,018**	**$87,046**	**($15,972)**	**-15.5%**
	Total Shared / Fixed Costs	**$406,073**	**$384,423**	**($21,650)**	**-5.3%**
Transfer Station					
Transfer Station					
	Salary	$230,696	$235,595		
	Expense	$159,245	$159,738		
	Total	**$389,941**	**$395,333**	**$5,392**	**1.4%**
	Total Transfer Station	**$389,941**	**$395,333**	**$5,392**	**1.4%**
HUMAN SERVICES					
Board of Health					
	Salary				
	Expense	$17,600	$17,450		
	Total	**$17,600**	**$17,450**	**($150)**	**-0.9%**
Special Programs					
	SNCARC	$4,025	$4,025		
	Total	**$4,025**	**$4,025**	**$0**	**0.0%**
Council on Aging					
	Salary	$128,295	$131,889		
	Expense	$5,281	$5,281		
	Total	**$133,576**	**$137,170**	**$3,594**	**2.7%**
Veteran's Services					
	Salary	$5,871	$6,048		
	Expense	$25,000	$27,000		
	Total	**$30,871**	**$33,048**	**$2,177**	**7.1%**
	Total Human Services	**$186,072**	**$191,693**	**$5,621**	**3.0%**
CULTURE AND RECREATION					
Library					
	Salary	$420,857	$404,803		
	Expense	$145,928	$161,350		
	Total	**$566,785**	**$566,153**	**($632)**	**-0.1%**
Recreation					
	Salary	$95,000	$102,978		
	Expense	$1,500	$1,610		
	Total	**$96,500**	**$104,588**	**$8,088**	**8.4%**
Historical Commission					
	Expense	$250	$250		
	Total	**$250**	**$250**	**$0**	**0.0%**
Memorial Day					
	Expense	$750	$750		
	Total	**$750**	**$750**	**$0**	**0.0%**
	Total Culture & Rec.	**$664,285**	**$671,741**	**$7,456**	**1.1%**

TOWN OF NORFOLK - FISCAL 2017 GENERAL FUND BUDGET

	FY16 Adjusted Budget	FY17	Change	%
FIXED COSTS				
Employee Benefits	$4,094,704	$4,394,352	**$299,648**	**7.3%**
Building/Liability Insurance	$325,000	$350,000	**$25,000**	**7.7%**
Total Fixed Costs	**$4,419,704**	**$4,744,352**	**$324,648**	**7.3%**
Sub Total	**$33,544,884**	**$4,744,352**	**($28,800,532)**	**-85.9%**
DEBT SERVICE				
Water Department				
Exempt Debt				
King Philip Exempt Debt			**$0**	
Non - Exempt Debt Service	$545,402	$692,532	**$147,130**	**27.0%**
Total Local Debt Service	**$545,402**	**$692,532**	**$147,130**	**27.0%**
TOTAL OPERATING BUDGET WITHOUT EXEMPT DEBT	**$ 34,090,286**	**$ 35,319,431**	**$ 1,229,145**	**3.6%**
CAPITAL	**$0**	**$0**	**$0**	**0.0%**
TOTAL OPERATING BUDGET + Capital	**$34,090,286**	**$35,319,431**	**$ 1,921,245**	**6.0%**

Local	**$1,702,766**
King Philip	**$717,534**
Total - Exempt Debt	**$2,420,300**
Grand Total	**$37,739,731**

REVENUES	
Municipal Tax Revenue	$27,313,388
Local Receipts	$3,469,941
State Aid	$4,060,597
Deby Exclusion	$2,420,300
General Fund Excluded Revenue & SBAB Funding	$0
Other Sources	$475,505
Total Operating Budget Sources	**$37,739,730**
Surplus / (Deficit)	**($0)**

WATER DIVISION

	FY 2016 APPROPRIATION	FY 2017 REQUEST	INCREASE/ (DECREASE)
Salaries	331,986	338,759	6,773
EXPENSES	145,471	134,986	(10,485)
Engineering & Contract Services:	323,594	315,080	(8,514)
Water Purchase:	33,662	33,662	0
Fuel & Utilities:	92,035	92,035	0
Indirect Costs:	121,582	129,042	7,460
Unforeseen Expenses:	50,000	50,000	0
Sub Total (Salaries & Expenses)	**1,098,330**	**1,093,564**	(4,766)
DEBT SERVICE	499,690	494,154	(5,536)
TOTAL (including Debt)	**1,598,020**	**1,587,718**	(10,302)

WASTE WATER DIVISION FY-2017 May 5, 2016

Waste Water Treatment Facility - Town Center

	FY - 2016 PROPOSED	FY - 2017 PROPOSED	INCREASE (DECREASE)
SALARIES			0
DPW Division Superintendent - Sewer	4,579	4,579	0
DPW Division Foreman - Sewer	2,141	2,141	0
Executive Assistant	1,024	1,024	0
Overtime	2,256	2,256	0
TOTAL SALARIES	**10,000**	**10,000**	0
EXPENSES			
Waste Water Treatment (Whitewater)	16,250	$ 35,000	18,750
Utilities	12,500	$ 10,000	(2,500)
Equipment & System Maintenance	8,000	$ 20,000	12,000
Legal	3,000	$ 5,000	2,000
Building & Grounds	12,000	$ 10,000	(2,000)
Budget Unforeseen Expenses	35,000	$ 15,000	(20,000)
TOTAL EXPENSES	**86,750**	**95,000**	8,250
TOTAL SALARIES & EXPENSES	**96,750**	**105,000**	8,250