

TOWN OF NORFOLK - FISCAL 2006 BUDGET DEVELOPMENT

| | <u>FY05</u> <u>Accepted</u> | <u>FY06</u> <u>Balanced</u> | <u>Override</u> <u>Amount</u> | <u>FY06</u> <u>Recommended</u> |
|------------------------------|--------------------------------|--------------------------------|----------------------------------|-----------------------------------|
| Moderator | | | | |
| Salary | \$1 | \$1 | | \$1 |
| Expense | \$210 | \$210 | | \$210 |
| Total | \$211 | \$211 | | \$211 |
| Selectmen | | | | |
| Salary | \$166,267 | \$168,792 | | \$168,792 |
| Expense | \$29,326 | \$28,446 | \$1,930 | \$30,376 |
| Committee Funds | \$1 | \$1 | | \$1 |
| Total | \$195,594 | \$197,239 | \$1,930 | \$199,169 |
| Advisory | | | | |
| Salary | \$5,304 | \$5,578 | | \$5,578 |
| Expense | \$6,150 | \$5,965 | \$185 | \$6,150 |
| Reserve Fund | \$25,000 | \$25,000 | | \$25,000 |
| Total | \$36,454 | \$36,543 | \$185 | \$36,728 |
| Municipal Finance | | | | |
| Salary | \$392,992 | \$407,816 | | \$407,816 |
| Expense | \$73,400 | \$67,801 | \$14,199 | \$82,000 |
| Audit | \$27,000 | \$30,000 | | \$30,000 |
| Total | \$493,392 | \$505,617 | \$14,199 | \$519,816 |
| Board of Assessors | | | | |
| Salary | \$600 | \$600 | | \$600 |
| Expense | \$1,500 | \$1,500 | | \$1,500 |
| Total | \$2,100 | \$2,100 | | \$2,100 |
| Town Counsel | | | | |
| Litigation | \$29,016 | \$29,100 | \$5,900 | \$35,000 |
| Retainer Fees | \$26,880 | \$26,880 | | \$26,880 |
| Total | \$55,896 | \$55,980 | \$5,900 | \$61,880 |
| Personnel Board | | | | |
| Salary | \$4,482 | \$4,458 | | \$4,458 |
| Expense | \$1,800 | \$1,800 | | \$1,800 |
| Total | \$6,282 | \$6,258 | | \$6,258 |
| IT Coordinator | | | | |
| Salary | \$0 | \$60,048 | | \$60,048 |
| Expense | \$73,699 | \$15,173 | \$589 | \$15,762 |
| Total | \$73,699 | \$75,221 | \$589 | \$75,810 |
| Computer Comm | | | | |
| Expense | \$1 | \$0 | | \$0 |
| Total | \$1 | \$0 | | \$0 |
| Tax Title/Foreclosure | | | | |
| Expense | \$10,000 | \$10,000 | | \$10,000 |
| Total | \$10,000 | \$10,000 | | \$10,000 |
| Facilities Management | | | | |
| Salary | \$37,763 | \$36,573 | | \$36,573 |
| Expense | \$3,000 | \$3,000 | | \$3,000 |
| Town Hall | \$148,300 | \$144,000 | \$12,675 | \$156,675 |
| Senior Center | | \$32,693 | \$17,357 | \$50,050 |
| Old Town Hall & Garage | | \$17,000 | \$5,550 | \$22,550 |
| P/F Station | \$52,765 | \$60,000 | \$24,765 | \$84,765 |
| Library | | \$50,000 | \$41,150 | \$91,150 |
| Facilities Management | | \$303,693 | \$101,497 | \$405,190 |
| Total | \$241,828 | \$343,266 | \$101,497 | \$444,763 |

TOWN OF NORFOLK - FISCAL 2006 BUDGET DEVELOPMENT

| | <u>FY05 Accepted</u> | <u>FY06 Balanced</u> | <u>Override Amount</u> | <u>FY06 Recommended</u> |
|--------------------------------|--------------------------|--------------------------|----------------------------|-----------------------------|
| Town Clerk | | | | |
| Salary | \$83,279 | \$86,898 | | \$86,898 |
| Expense | \$3,600 | \$2,600 | \$1,000 | \$3,600 |
| Total | \$86,879 | \$89,498 | \$1,000 | \$90,498 |
| Elections | | | | |
| Salary | \$8,610 | \$3,030 | | \$3,030 |
| Expense | \$14,710 | \$5,960 | | \$5,960 |
| Special Election Expense | | | | |
| Total | \$23,320 | \$8,990 | | \$8,990 |
| Voter Registration | | | | |
| Salary | \$8,387 | \$8,771 | | \$8,771 |
| Expense | \$4,500 | \$4,300 | \$200 | \$4,500 |
| Total | \$12,887 | \$13,071 | \$200 | \$13,271 |
| Conservation | | | | |
| Salary | \$23,782 | \$25,013 | | \$25,013 |
| Expense | \$4,321 | \$3,605 | \$765 | \$4,370 |
| Total | \$28,103 | \$28,618 | \$765 | \$29,383 |
| Planning Board | | | | |
| Salary | \$44,791 | \$45,981 | \$2,873 | \$48,854 |
| Expense | \$43,000 | \$47,240 | | \$47,240 |
| Total | \$87,791 | \$93,221 | \$2,873 | \$96,094 |
| Zoning Board of Appeals | | | | |
| Salary | \$23,650 | \$24,844 | | \$24,844 |
| Expense | \$3,360 | \$2,796 | \$764 | \$3,560 |
| Total | \$27,010 | \$27,640 | \$764 | \$28,404 |
| Engineering | | | | |
| Expense | \$950 | \$0 | | \$0 |
| Total | \$950 | \$0 | | \$0 |
| Permanent Building Comm | | | | |
| Salary | \$8,026 | \$8,443 | | \$8,443 |
| Expense | \$500 | \$500 | | \$500 |
| Total | \$8,526 | \$8,943 | | \$8,943 |
| Town Reports | | | | |
| Expense | \$3,000 | \$3,000 | | \$3,000 |
| Total | \$3,000 | \$3,000 | | \$3,000 |
| GENERAL GOVERNMENT | \$1,393,923 | \$1,505,414 | \$129,903 | \$1,635,317 |
| PUBLIC SAFETY | | | | |
| Police | | | | |
| Salary | \$1,315,484 | \$1,322,444 | \$55,490 | \$1,377,934 |
| Expense | \$91,398 | \$79,391 | \$24,094 | \$103,485 |
| Total | \$1,406,882 | \$1,401,835 | \$79,584 | \$1,481,419 |
| Fire & Ambulance | | | | |
| Salary | \$657,162 | \$868,170 | | \$868,170 |
| Expense | \$68,540 | \$120,399 | \$40,026 | \$160,425 |
| Tuition & Training | \$24,175 | \$26,431 | | \$26,431 |
| Total | \$749,877 | \$1,015,000 | \$40,026 | \$1,055,026 |

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| | <u>FY05 Accepted</u> | <u>FY06 Balanced</u> | <u>Override Amount</u> | <u>FY06 Recommended</u> |
|--------------------------------------|--------------------------|--------------------------|----------------------------|-----------------------------|
| Building Dept | | | | |
| Salary | \$152,704 | \$156,124 | \$4,861 | \$160,985 |
| Expense | \$6,860 | \$6,650 | \$1,450 | \$8,100 |
| Total | \$159,564 | \$162,774 | \$6,311 | \$169,085 |
| Weights & Measure | | | | |
| Salary | \$579 | \$579 | | \$579 |
| Expense | \$31 | \$31 | | \$31 |
| Total | \$610 | \$610 | | \$610 |
| Emergency Management | | | | |
| Salary | \$647 | \$647 | | \$647 |
| Expense | \$1,009 | \$1,000 | \$1,009 | \$2,009 |
| Total | \$1,656 | \$1,647 | \$1,009 | \$2,656 |
| Animal Inspector | | | | |
| Salary | \$2,046 | \$2,152 | | \$2,152 |
| Expense | \$200 | \$200 | | \$200 |
| Total | \$2,246 | \$2,352 | | \$2,352 |
| Animal Control | | | | |
| Salary | \$33,679 | \$35,418 | | \$35,418 |
| Expense | \$3,305 | \$2,412 | \$2,088 | \$4,500 |
| Total | \$36,984 | \$37,830 | \$2,088 | \$39,918 |
| Fire/Police Comm | | | | |
| Salary | \$177,019 | \$189,603 | | \$189,603 |
| Expense | \$5,047 | \$4,000 | \$1,047 | \$5,047 |
| Total | \$182,066 | \$193,603 | \$1,047 | \$194,650 |
| Total Public Safety | \$2,539,884 | \$2,815,651 | \$130,065 | \$2,945,716 |
| EDUCATION | | | | |
| Norfolk Elementary | \$8,589,399 | \$8,589,399 | \$657,983 | \$9,247,382 |
| King Philip Regional (Operating) | \$3,809,520 | \$4,137,527 | | \$4,137,527 |
| King Philip Regional (Excluded Debt) | \$294,962 | \$744,777 | | \$744,777 |
| King Philip Total | \$4,104,482 | \$4,882,304 | | \$4,882,304 |
| Tri-County | \$243,748 | \$286,999 | | \$286,999 |
| Total Education | \$12,937,629 | \$13,758,702 | \$657,983 | \$14,416,685 |
| PUBLIC WORKS | | | | |
| Highway | | | | |
| Salary | \$431,334 | \$425,109 | \$50,213 | \$475,322 |
| Expense | \$194,971 | \$174,103 | \$17,426 | \$191,529 |
| Road Program | \$314,573 | \$174,908 | \$147,530 | \$322,437 |
| Total | \$940,878 | \$774,119 | \$215,169 | \$989,288 |
| Town Vehicle Fuel | | | | |
| Expense | \$55,741 | \$55,741 | | \$55,741 |
| Total | \$55,741 | \$55,741 | | \$55,741 |
| Snow & Ice | | | | |
| Expense | \$123,647 | \$123,647 | | \$123,647 |
| Total | \$123,647 | \$123,647 | | \$123,647 |
| Grounds Maint | | | | |
| Salary | \$96,077 | \$95,915 | \$37,211 | \$133,126 |
| Expense | \$35,717 | \$37,073 | \$464 | \$37,537 |
| Total | \$131,794 | \$132,988 | \$37,675 | \$170,663 |

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|------------------------------------|--------------------------------|--------------------------------|----------------------------------|-----------------------------------|
| Transfer Station | | | | |
| Salary | \$157,913 | \$155,863 | | \$155,863 |
| Expense | \$165,540 | \$178,774 | | \$178,774 |
| Total | \$323,453 | \$334,637 | | \$334,637 |
| Landfill | | | | |
| Expense | \$74,366 | \$68,318 | \$5,000 | \$73,318 |
| Total | \$74,366 | \$68,318 | \$5,000 | \$73,318 |
| Septage Assessment | | | | |
| Expense | \$2,600 | \$2,600 | | \$2,600 |
| Total | \$2,600 | \$2,600 | | \$2,600 |
| Cemetery Commission | | | | |
| Salary | \$13,416 | \$25,095 | | \$25,095 |
| Expense | \$10,502 | \$8,764 | \$1,996 | \$10,760 |
| Total | \$23,918 | \$33,859 | \$1,996 | \$35,855 |
| Custodian of Veteran Graves | | | | |
| Salary | \$663 | \$683 | | \$683 |
| Expense | \$1,655 | \$1,605 | \$100 | \$1,705 |
| Total | \$2,318 | \$2,288 | \$100 | \$2,388 |
| Street Lighting | | | | |
| Expense | \$35,435 | \$35,926 | \$2,314 | \$38,240 |
| Total | \$35,435 | \$35,926 | \$2,314 | \$38,240 |
| Tree Warden | | | | |
| Salary | \$2,344 | \$2,427 | | \$2,427 |
| Expense | \$23,984 | \$23,984 | \$1,239 | \$25,223 |
| Shade Tree Salary | | | | |
| Total | \$26,328 | \$26,411 | \$1,239 | \$27,650 |
| Shade Tree | | | | |
| Expense | \$3,800 | \$1 | \$3,997 | \$3,998 |
| Total | \$3,800 | \$1 | \$3,997 | \$3,998 |
| Total Public Works | | | | |
| | \$1,744,277 | \$1,590,535 | \$267,489 | \$1,858,025 |
| HUMAN SERVICES | | | | |
| Board of Health | | | | |
| Salary | \$40,807 | \$40,224 | | \$40,224 |
| Expense | \$41,643 | \$38,000 | \$4,183 | \$42,183 |
| Total | \$82,450 | \$78,224 | \$4,183 | \$82,407 |
| Special Programs | | | | |
| MAY Mental Health | \$7,315 | \$0 | \$7,315 | \$7,315 |
| SNCARC | \$4,025 | \$4,025 | | \$4,025 |
| Total | \$11,340 | \$4,025 | \$7,315 | \$11,340 |
| Council on Aging | | | | |
| Salary | \$89,549 | \$94,938 | | \$94,938 |
| Senior Program | | \$3,800 | | \$3,800 |
| Expense | \$44,598 | \$7,500 | \$1,550 | \$9,050 |
| Total | \$134,147 | \$106,238 | \$1,550 | \$107,788 |

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|---------------------------------|--------------------------------|--------------------------------|----------------------------------|-----------------------------------|
| Veteran's Services | | | | |
| Salary | \$5,250 | \$5,250 | | \$5,250 |
| Expense | \$3,000 | \$3,000 | | \$3,000 |
| Total | \$8,250 | \$8,250 | | \$8,250 |
| Total Human Services | \$236,187 | \$196,737 | \$13,048 | \$209,785 |
| CULTURE AND RECREATION | | | | |
| Library | | | | |
| Salary | \$280,971 | \$310,241 | | \$310,241 |
| Expense | \$121,572 | \$70,000 | \$47,520 | \$117,520 |
| Total | \$402,543 | \$380,241 | \$47,520 | \$427,761 |
| Recreation | | | | |
| Salary | \$53,812 | \$59,221 | | \$59,221 |
| Expense | \$2,350 | \$2,000 | \$3,136 | \$5,136 |
| Total | \$56,162 | \$61,221 | \$3,136 | \$64,357 |
| Historical Commission | | | | |
| Expense | \$323 | \$325 | | \$325 |
| Total | \$323 | \$325 | | \$325 |
| Memorial Day | | | | |
| Expense | \$525 | \$750 | | \$750 |
| Total | \$525 | \$750 | | \$750 |
| Veteran's Day | | | | |
| Expense | \$2,500 | \$0 | | \$0 |
| Total | \$2,500 | \$0 | | \$0 |
| Total Culture & Rec. | \$462,053 | \$442,537 | \$50,656 | \$493,193 |
| FIXED COSTS | | | | |
| Employee Benefits | \$1,721,713 | \$2,019,525 | | \$2,019,525 |
| Building/Liability Insurance | \$260,064 | \$270,168 | \$15,902 | \$286,071 |
| MUNIS | \$58,550 | \$58,550 | | \$58,550 |
| Total Fixed Costs | \$2,040,327 | \$2,348,243 | \$15,902 | \$2,364,146 |
| DEBT SERVICE | | | | |
| Water Department | \$548,581 | \$589,770 | | \$589,770 |
| Excluded Debt(other than KP) | \$1,108,667 | \$1,073,151 | | \$1,073,151 |
| Non-Excluded Debt | \$440,835 | \$452,786 | | \$452,786 |
| Total Debt Service | \$2,098,083 | \$2,115,706 | | \$2,115,706 |
| TOTAL OPERATING BUDGET | | | | |
| Reserve for Abatements | \$80,000 | \$80,000 | | \$80,000 |
| TOTAL GENERAL FUND | \$23,532,362 | \$24,853,526 | \$1,265,046 | \$26,118,572 |
| Revenue | | | | |
| | | \$24,853,526 | \$1,265,046 | \$26,118,572 |
| Surplus / (Deficit) | | | | |
| | | \$0 | (\$0) | \$0 |